

Any reform that does not mean to reform habits as well, will always be ineffective.  
Carlyle

# Reform Times in Uruguay



Sistema de las Naciones Unidas en Uruguay  
**UNIDOS EN LA ACCIÓN**

A monthly newsletter with news, data, and events on the “Delivering as One” process in Uruguay

Ready for take off

## Steering Committee approves eight joint programmes

**The Steering Committee of the “One UN Programme” approved eight joint programmes.**

The Steering Committee of the “One UN Programme”, composed by high-level representatives of the Government and the United Nations System, approved eight joint projects and initiated a new phase of the “Delivering as One” pilot process.

In a meeting held at the offices of the Government’s Executive Branch, the Steering Committee gave the approval to the “starting point” of eight priority joint programmes promoted by the Coherence Fund as part of the efforts being carried out under the “Delivering as One” initiative. The Steering Committee members pointed out that the project design process had been “very enriching for every participant” and “an encouraging experience” of joint cooperation among the Government and the United Nations System.



Mr. Ramos, Mr. Mandeville and members of the Government and of the UN System in Uruguay.

The Resident Coordinator (RC) of the United Nations System, Mr. Pablo Mandeville, emphasized the Government’s ownership of the whole process and inclusiveness of the efforts that have been implemented. He added: “We dedicated all the necessary time to consult with the stakeholders so that everyone who wished to participate could do it.” Mandeville also said that both the Government and the United Nations System, had to learn “to better walk together” because “Delivering as One means jointly achieving goals and results”.

Upcoming activities

9<sup>th</sup> and 10<sup>th</sup> June

**Visit of the Co chairs of the System-wide Coherence Consultations:**

Mr. Paul Kavanagh, Ireland’s Permanent Representative to the United Nations, and Mr. Augustine Mahiga, Permanent Representative of the United Republic of Tanzania to the United Nations.

**Induction Workshop for UN Coordination Officers  
19<sup>th</sup> to 23<sup>rd</sup> May 2008, Glen Cove, New York**

Last 19<sup>th</sup> to 23<sup>rd</sup> May, a Workshop for UN Coordination Officers was held in New York, with the aim of equipping new UN Coordination Officers and NRA focal points with key knowledge and skills enabling them to play a dynamic role in supporting Resident Coordinators and UNCTs in achieving the vision of the UN. ■

## “First Knowledge Fair on Local Economic Development: Ideas Leadership.”

**Last 26<sup>th</sup> and 27<sup>th</sup> May, the Local Development Programme ART Uruguay, together with the Municipality of Canelones (IMC), organised an International Seminar named: “Ideas Leadership: First Knowledge Fair on Local Economic Development” at the City of Canelones, Uruguay.**

The objective of the Seminar was to learn from the best practices promoted by the ART Programme in cities of Argentina, Brazil, Colombia, Spain and Italy. The ART Initiative is a methodological tool to facilitate the collaboration among multiple actors in the same territory, from projects encouraged from the communities at local level. It fosters a new multilateralism as the way to reach a major efficacy in the aid for development, reducing fragmentation and competition among institutions.

This Seminar counted with the support of the Office of Budget and Planning of the Presidency of Uruguay, the Congress of Majors, the Spanish Agency of International Cooperation for Development (AECID, for its abbreviation in Spanish), UNFPA, UNIFEM, UNOPS, UNDP and ILO. The Resident Coordinator of the United Nations in Uruguay, Mr. Pablo Mandeville, said that this Seminar “aimed to share diverse experiences and practices that will provide the participants with ideas and knowledge to accomplish an Uruguayan way to achieve local development”. Mr. Mandeville highlighted that the ART Programme is one of the best experiences of interagency cooperation among the members of the United Nations System in Uruguay.

This is a successful interagency initiative, which is what the United Nations have committed to achieve within the framework of the “Delivering as One” process of reform. The key to it is simply to organise in a cohesive way, the response of the United Nations to the variety and wealth of its Agencies, Funds, Programmes and Commissions, operating in the territory with a participative and inclusive action approach. ■



Mr. Valderrama y de Pareja, Ambassador of Spain, Mr. Carámbula, Major of Canelones, Mr. Rubio, Director of the Office of Budget and Planning and Mr. Mandeville, RC of the United Nations in Uruguay, at the closure of the Seminar.

## Governments and UN interchange experiences

### Face to face with “Delivering as One”

**Representatives of the eight governments of the “Delivering as One” pilot countries (Albania, Cape Verde, Mozambique, Pakistan, Rwanda, Tanzania, Uruguay and Vietnam) together with representatives from the governments of Malawi and Botswana met in Maputo from 21<sup>st</sup> to 23<sup>rd</sup> May.**

The objective of the meeting was to review the lessons coming from the one-year experience of their countries in “Delivering as One” and discuss how to move forward while advancing the implementation of the recommendations GA Resolution 62/208.

At the closure of the meeting, the participants of the seminar thanked the Government of Mozambique (GOM) for hosting the meeting, the Prime Minister H.E. Luisa Dias Diogo for her inspiring address at the opening, the Co-chairs of the GA Consultations on System-Wide Coherence for their active participation and the UN USG Anna Tibaijuka for her statement on behalf of the UN Deputy Secretary General. The participants also thanked the Australian Agency for international Development (AusAID) for its support to this meeting and DESA, UNDGO, UNEG and the UNCT of Mozambique for their valuable support in organising and facilitating the event. ■

**“It is our duty to guarantee that Human Rights become effective in reality... Frequently, those who most need to have their Human Rights protected are also those who need to be informed of the existence of the Declaration.”**

*Ban Ki-moon, Secretary General of the United Nations*

## Let's do it together

### Advances on the One Office pillar

**From 27<sup>th</sup> to 29<sup>th</sup> May, a Common Services Workshop was held at the NH Columbia Hotel, within the framework of the “Delivering as One” pilot process.**

A mission from UNDG visited Montevideo to carry out a Common Services Workshop with members of the Operations Management Team (OMT) and the United Nations Federation of Staff Associations, to make subsequent recommendations in the aim of improving the efficiency and synergies regarding the “One Office” pillar of the “Delivering as One” initiative in Uruguay.

The workshop was opened by the Resident Coordinator of the United Nations in Uruguay, Mr. Pablo Mandeville, and included the launch of the OMT Intranet and a presentation on the advanced aspects of the “One UN Programme” in Uruguay.

During different sessions, the members of the “One Office” mission, Ms. Ana Maria Frixone and Ms. Rosicler Gómez, proposed some exercises in order to adjust details of the OMT Action Plan in Uruguay. The specialists, as well as the participants, remarked the relevance of the existence of common operational arrangements for the success of the “One Office” pillar.

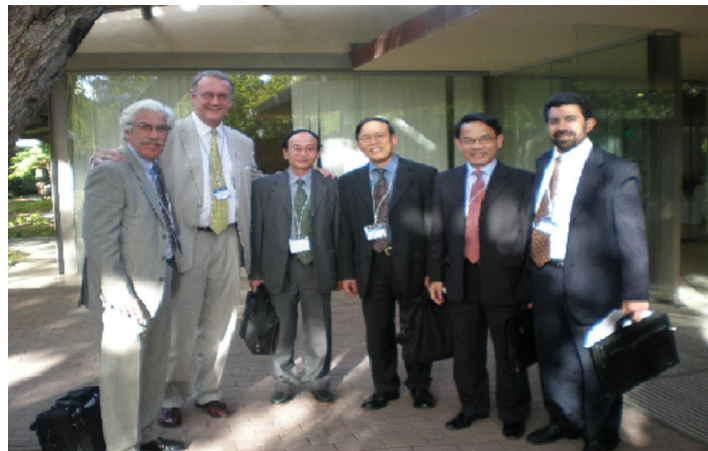
The OMT reported on the agreement reached to the UNCT. The Federation of Staff Associations actively participated to this workshop. ■

## The United Nations System in Uruguay

The United Nations System in Uruguay consists of:

**10 Agencies, Funds, and Programmes:** FAO, ILO / CINTERFOR, UNDP, UNESCO, UNFPA, UNICEF UNIDO, UNIFEM, UNOPS, PAHO/WHO;  
**1 Commission:** ECLAC;  
**1 associated Organization:** IOM; and  
**2 Bretton Woods Institutions:** the World Bank and the International Monetary Fund, with physical in-country presence.

It also incorporates **19 Non-Resident Agencies:** IAEA, ICAO, IFAD, IMO, ITC, ITU, OHCHR, UNAIDS, UNCTAD, UNDESA, UNEP, UN-HABITAT, UNHCR, UN-LIREC, UNODC, UNWTO, WIPO, WMO, WTO. ■



*Mr. Aldo Astori; Mr. John Hendra, Resident Coordinator of Vietnam; members of the Government of Vietnam, and Mr. Nelson Villarreal from the Uruguayan Government, at the meeting on “Delivering as One” held in Maputo.*

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